

June 30, 2015

Tricia Orme Office of Legal Services 275 East Main Street 5 W-B Frankfort, KY 40601

Dear Ms. Orme.

I would like to share with you my opposition on the proposed changes to the State Health Plan that was published on May 15. The Cabinet is proposing broad changes to the State Health Plan, including complete elimination of several services from the formal review process. The Cabinet has stated the proposed changes should support rural hospitals and improve their ability to provide the continuum of care.

- There is very little opportunity for rural hospitals in these proposed changes. Many rural hospitals will not
  qualify to expand their services based on the proposed use of certain quality criteria which unfairly impact rural
  hospitals because they treat greater populations of poor, indigent and chronically ill.
- The proposal, as written, provides the potential for out-of-state providers to enter Kentucky and set up services like Ambulatory Surgery Centers, MRI and Megavolt Radiation Therapy.
- The proposal makes it easier for providers to set up services anywhere in the state which are the lifeblood of Kentucky hospitals – like surgery and imaging – and provide the ability for hospitals to maintain essential services like emergency departments.
- Hospital leaders would like the opportunity to work with the Cabinet to discuss the rationale regarding these changes, the intended outcome and the ability to make appropriate improvements.
- These are sweeping changes that have not been thoroughly discussed with providers. The proposal should be
  withdrawn until there is collaboration with affected providers to insure the document achieves the goal of
  expanding access to quality health care services without damaging existing providers.

Thank you for allowing me the opportunity to share my concerns with you. If you need additional information or I can be of further assistance, please do not hesitate to contact me at 859-313-1714.

Sincerely,

Sue Downs, RN, MSN, CENP, FACHE Interim President, Saint Joseph Hospital

From:

Orme, Tricia L (CHFS OLS)

Sent:

Monday, June 29, 2015 8:05 AM

To:

Mullins, Diona (CHFS Health Policy)

Subject:

FW: Proposed Changes to the State Health Plan

Importance:

High

#### Comment

From: Mark Edwards [mailto:medwards@lhhs.org]

**Sent:** Friday, June 26, 2015 4:55 PM

**To:** Orme, Tricia L (CHFS OLS)

Cc: Ridley, Dorsey (State Sen.) (LRC); Bechler, Lynn (State Rep.) (LRC); 'Elizabeth Cobb'

Subject: Proposed Changes to the State Health Plan

Importance: High

Dear Ms. Ormen:

I am writing to express my general support of the comments and position that the Kentucky Hospital Association has taken regarding proposed changes to the State Health Plan. Therefore, I will not duplicate through this email what has already been stated. However, as a small and rural Critical Access Hospital, I am particularly supportive of KHA's written comments regarding support of Rural Providers. Your attention to this section of the State Health Plan is vitally important in preserving rural healthcare in this state. Thank you.

Mark A. Edwards, MBA
Chief Executive Officer
Livingston Hospital & Healthcare Services, Inc.
131 Hospital Drive
Salem, KY 42078
(270)-988-7235
medwards@lhhs.org

From:

Orme, Tricia L (CHFS OLS)

Sent:

Tuesday, June 30, 2015 10:46 AM

To:

Mullins, Diona (CHFS Health Policy)

Subject:

FW: 2015 Draft Health Plan

#### comments

From: Sheila Currans [mailto:sheilac@hmhosp.org]

Sent: Tuesday, June 30, 2015 10:42 AM

**To:** Orme, Tricia L (CHFS OLS) **Subject:** 2015 Draft Health Plan

#### Dear Ms. Orme,

I am writing in support of the KHA. I have reviewed their comments and position as it pertains to the proposed changes in the State Health Plan.

These changes, if fully implemented, have the potential to de-value the CON program. The promotion of highly reliable quality care is an important aspect of a State Health. In some areas under revision in the current draft it is my belief that quality could suffer, especially as it relates to the ASC quality standards. Re-admission and mortality rates are certainly not the sole indicator of quality.

I represent a rural community and have in a separate e-mail provided you with comments as it relates to our effort to provide a comprehensive cardiac program to our community. I am deeply troubled by the current state of rural health care in Kentucky. The changes proposed seem to de-value the benefit of community hospitals. The road and travel conditions in rural settings disadvantage many poor and elderly people from timely access to care. It often takes our patients 40 minutes to travel to our hospital. Rich or poor the proposed cardiac changes disadvantage the rural population since time is muscle and these changes push people to even further distances for cardiac care that is interventional.

I appreciate your time and attention to these comments and I wish you well in your pursuit to achieve a fair and balanced approach to improved health care for all Kentuckians.

Sheila Currans



Shella Currans | Chief Executive Officer

Direct: 859-235-3503 | Fax: (859) 235-3699 | Hospital: 859-234-2300 Harrison Memorial Hospital | 1210 KY Highway 36 East, Cynthiana, KY 41031







From:

Orme, Tricia L (CHFS OLS)

Sent:

Tuesday, June 30, 2015 7:50 AM

To:

Mullins, Diona (CHFS Health Policy)

Subject:

FW: Proposed Health Plan Changes

#### comments

----Original Message-----

From: <a href="mailto:lpbates@windstream.net">lpbates@windstream.net</a> [mailto:lpbates@windstream.net]

Sent: Monday, June 29, 2015 12:26 PM

To: Orme, Tricia L (CHFS OLS)

Subject: Proposed Health Plan Changes

To Whom it May Concern

I understand the Cabinet is proposing some broad changes to the State Health Plan. I urge the cabinet to give serious consideration to these changes prior to your final decision to implement.

It seems that I would disagree with the Cabinets position of supporting hospitals. If I understand correctly some of the suggested changes will do nothing but make it more difficult for small rural hospitals to survive as we are having a very difficult time doing so now.

It would seem there is very little opportunity for rural hospitals in these proposed changes. Many rural hospitals will not qualify to expand their services based on the proposed use of certain quality criteria which unfairly impact rural hospitals because they treat greater populations of poor, indigent and chronically ill. Our small hospital has the potential and probably will be one of those affected

The proposal, as written, provides the potential for out-of-state providers to enter Kentucky and set up services like Ambulatory Surgery Centers, MRI and Megavolt Radiation Therapy. Again, it will make it very difficult to compete with these providers who move into small communities for what I would consider one purpose and that being to go for "easy" services.

Hospital leaders would like and ask the opportunity to work with the Cabinet to discuss the rationale regarding these changes, the intended outcome and the ability to make appropriate improvements.

I would like to suggest that perhaps hospital leaders in Kentucky be given the opportunity to discuss these major changes with providers and others who have decision making powers before these changes are implemented. Perhaps you would consider withdrawing this proposal at this time until ample consideration and feedback has been given.

Respectfully,

**Larry Bates** 

Wayne Co Hospital Board of Directors

Subject:

FW: Comments RE: Proposed Changes to the State Health Plan / CON Criteria

From: Joe Murrell [mailto:]Murrell@waynehospital.orq]

Sent: Monday, June 29, 2015 11:20 AM

**To:** Orme, Tricia L (CHFS OLS)

Subject: Comments RE: Proposed Changes to the State Health Plan / CON Criteria

Tricia Orme,
Office of Legal Affairs
275 East Main Street 5 W-B
Frankfort, KY 40601

Ms. Orme,

#### I am writing in strong opposition to the proposed changes in the State Health Plan and CON criteria.

I would urge you to review the comments provided by the KY Hospital Association concerning these proposed changes to the State Health Plan and CON criteria and fully support and agree with the points that KHA made in analyzing these proposed changes.

The proposed sweeping changes to the State Health Plan will open up the ability for the establishment of additional, and in many instances, duplicative health care services regardless of actual need in a particular area.

This will be <u>Especially Detrimental to small and rural hospitals</u>, who are already struggling, as noted in <u>Auditor Adam Edelen's recently released report</u> concerning the financial state of small and rural facilities in Ky.

I strongly support KHA's recent comments on these proposed changes and am opposed to the changes in the state health plan, particularly in relation to changes in Ambulatory Surgery Center and MRI criteria.

The proposed changes will allow unnecessary services to proliferate, and will also help to further destabilize rural and small providers that already provide sufficient capacity in their areas. Allowing additional providers to indiscriminately enter market of areas which are already well served WILL place current providers at a distinct competitive disadvantage as a proliferation of unregulated, unneeded and most likely FOR PROFIT providers occurs.

Often the only way many small and rural facilities stay afloat is through the meager revenue provided through outpatient and ancillary services such as MRI and ambulatory surgery. Allowing others to come into the state and "cream skim" those few paying patients that we enjoy, only further jeopardizes the long term viability of many small and rural facilities.

In order to ensure the viability of many of this state's small and rural providers and safety net hospitals, I am deeply opposed to the proposed changes in the State Health Plan and CON criteria.

Sincerely,

Joe Murrell, MHA, FACHE CEO – Wayne County Hospital



June 30, 2015

Tricia Orme Office of Legal Services 275 East Main Street 5 W-B Frankfort, KY 40601

Dear Ms. Orme:

Please accept this letter as support for the comments and positions outlined in the Kentucky Hospital Association's response to proposed changes in the State Health Plan. The sweeping changes in the Plan, if fully implemented, will significantly dilute the value of the CON process in promoting quality and preventing the unnecessary proliferation of health services. The Cabinet has stated the proposed changes should support rural hospitals and improve our ability to provide the continuum of care when actually just the opposite is true.

Kentucky's hospitals are a vital part of our respective communities and this proposal makes it easier for providers to set up services anywhere in the state which are the lifeblood of these hospitals-like surgery and imaging services-and provide the ability for hospitals to maintain essential services like emergency departments.

Additionally, there is very little opportunity for rural hospitals in the proposed changes. Many will not qualify to expand their services based on the proposed use of certain quality criteria which unfairly impact rural hospitals because they treat greater populations of poor, indigent and chronically ill.

I'm asking that our voice be heard and that our opinions be considered before implementing changes that will undermine the financial future of Kentucky's hospitals.

Sincerely,

Patrick Donahue

V.P. & Administrator

4604 U.S. Highway 60 West Morganfield, KY 42437 Phone (270) 389-5055 Fax (270) 389-5059 pdonahue@methodisthospital.net



June 29, 2015

Tricia Orme
Office of Legal Services
275 East Main Street 5 W-B
Frankfort, KY 40601
Fax: 502-564-7573

RE: Response to KHA Summary of CON Changes/Rural Hospital Comments on State Health Plan

Dear Ms. Orme,

I would like to bring to your attention, some concerns regarding the proposed changes to the State Health Plan.

The ongoing challenges of Kentucky Rural Hospitals are evident by the closing of two hospitals in the past year. State Auditor Adam Edelen's recent report also validates the hurdles that must be overcome in order to survive.

The proposal, as written, will cause undue hardship on the hospitals in rural Kentucky. Opportunity to expand services will be limited due to the requirement to meet certain quality criteria, which is more difficult in the rural area where data is obscured by a low volume, higher population of elderly, indigent, and chronically ill patients.

I'm in support of the Kentucky Hospital Association's comments and position.

Sincerely,

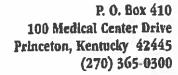
Phyllis Blackwell
Chief Clinical Officer
Marshall County Hospital

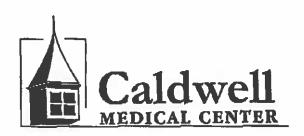
Copies to:

Elizabeth Cobb, Vice President, Hospital Association

PO Box 436629 Louisville, KY 40253 Fax: 502-814-0364

Sen. Danny Carroll, Frankfort, KY via email Rep. Will Coursey, Frankfort, KY via email





June 29, 2015

Tricia Orme Office of Legal Services 275 E. Main Street 5W-B Frankfort, KY 40601

Dear Ms. Orme:

I am writing to share my concerns regarding the Cabinet's proposed changes to the State Health Plan relating to Certificate of Need criteria regulation.

It is my understanding these proposed changes would support rural hospitals and our ability to provide a high quality continuum of care. As the CEO of a small rural hospital, I am still scratching my head trying to understand how these changes could potentially benefit my facility. Hurt it — Yes! Support it — No! For example, we are already having to deal with insurance companies wanting to send all of our MRIs to a free-standing facility 45 miles away. It is definitely less expensive there, but the MRI machine is very old, outdated, and certainly not the best quality.

Secondly, there are already too many Ambulatory Surgery Centers in our area. The last thing I need is for another to pop up and cherry pick the already declining cases we service.

In addition, these proposed changes will prohibit many rural hospitals from expanding services based on the proposed use of certain quality criteria.

As the CEO of a small rural hospital and a member of the Kentucky Hospital Association Certificate of Need Committee, I fully support KHA's position on all of the proposed CON changes.

I urge the Cabinet to withdraw the proposed changes until those of us affected by these changes can work together with the Cabinet to insure the new State Health Plan would achieve the goal of expanding access to quality health care services without hurting existing providers.

As a hospital leader and immediate past Chairman of the KHA Board, I urge the Cabinet to please give us the opportunity to work together to discuss the rationale of these changes, the

Ms. Orme June 29, 2015 Page Two

intended outcome and the ability to make appropriate improvements. Let's work together to serve the residents of the Commonwealth of Kentucky and make sure we have appropriate necessary access to quality healthcare.

Thanking you in advance for your attention to this request.

Sincerely,

Charles Lovell, Jr.

CEO

Subject:

FW: Proposed Changes from the Cabinet to the State Health Plan - Certificate of Need

criteria regulations

From: Tipton, Kathy A [mailto:KATipton@mercy.com] On Behalf Of Starling, Susan

Sent: Monday, June 29, 2015 4:33 PM

To: Orme, Tricia L (CHFS OLS)

Subject: Proposed Changes from the Cabinet to the State Health Plan - Certificate of Need criteria regulations



Caring together MERCYHEALTH

June 29, 2015

Tricia Orme
Office of Legal Services
275 East Main Street 5 WB
Frankfort, KY 40601

Dear Ms. Orme:

As the CEO of Marcum & Wallace Memorial Hospital, a small rural hospital, I do not support all of the changes in the state health plan. I do support having a Certificate of Need program in our state, to insure that the citizens of this Commonwealth will have safe, adequate, and efficient medical care. The Certificate of Need is especially important for rural communities as providing healthcare in rural communities is already challenging, and the imposed changes with the SHP will create a significant challenge for our hospital and EMS. Our hospital is an important asset to our community besides access to health care, we are an economic driver as we employee many of the people from within our community.

The changes that are proposed to the SHP do not protect but can hurt healthcare providers from the unnecessary proliferation of costly health care services. I believe it is essential for the Cabinet to withdraw this proposal until the Cabinet has met with providers to understand how this will impact our rural hospitals. I feel certain that KHA can appropriately represent the needs of our rural hospital, Marcum & Wallace Memorial Hospital.

Sincerely,

Susan Starling CEO/President Marcum & Wallace Memorial Hospital 60 Mercy Court Irvine, KY 40336 (606) 726-2168

Orme, Tricia L (CHFS OLS)

Sent:

Tuesday, June 30, 2015 7:56 AM

To:

Mullins, Diona (CHFS Health Policy)

Subject:

**FW: SHP CHANGES** 

#### comments

-----Original Message-----

From: Rodney Davis [mailto:rgd@davislawky.com]

Sent: Monday, June 29, 2015 4:21 PM

To: Orme, Tricia L (CHFS OLS)

Cc: Susan Starling
Subject: SHP CHANGES

Dear Ms. Orme,

As a Board Member of Marcum & Wallace Memorial Hospital, I am concerned about the proposed changes in the SHP, as it relates to the Certificate of Need Process.

I request that you withdraw this proposal until the Cabinet has a full understanding of how these changes will impact small rural hospitals, EMS and the community we service.

Thank you for consideration of this requests

Sincerely,

**Board Chair** 

Marcum & Wallace Memorial Hospital

Rodney G. Davis Davis Law, P.S.C

From:

Orme, Tricia L (CHFS OLS)

Sent:

Thursday, July 02, 2015 7:33 AM

To:

Mullins, Diona (CHFS Health Policy)

Subject:

FW: Certificate of need

#### comment

From: Darrell Billings [mailto:darrell@tannerchryslerproducts.com]

Sent: Wednesday, July 01, 2015 4:59 PM

To: Orme, Tricia L (CHFS OLS)
Cc: sstarling@mercy.com
Subject: Certificate of need

Dear Ms. Orme,

As a Board Member of Marcum and Wallace Memorial Hospital, I am concerned about the proposed changes in the SHP, as it relates to the Certificate of Need Process. I request that you withdraw this proposal until the Cabinet has a full understanding of how these changes will impact small rural hospitals, EMS and the community we service.

Sincerely,

Darrell Billings Board Member Marcum and Wallace Memorial Hospital

From:

Orme, Tricia L (CHFS OLS)

Sent:

Tuesday, June 30, 2015 2:56 PM

To:

Mullins, Diona (CHFS Health Policy)

Subject:

FW: State Health Plan-Certificate of Need criteria regulations

#### comments

From: Frank Kincaid [mailto:kincaid f@bellsouth.net]

Sent: Tuesday, June 30, 2015 12:27 PM

To: Orme, Tricia L (CHFS OLS)

Cc: Howard, Cluster (State Rep.) (LRC); Stivers, Robert (State Sen.) (LRC); Starling, Susan

Subject: State Health Plan-Certificate of Need criteria regulations

Dear Ms. Orme,

As a Board Member of Marcum & Wallace Memorial Hospital, I am concerned about the proposed changes in the SHP, as it relates to the Certificate of Need Process.

I request that you withdraw this proposal until the Cabinet has a full understanding of how these changes will impact small rural hospitals, EMS and the community we service.

Respectfully,

Frank Kincaid

**Board Member** 

From:

Orme, Tricia L (CHFS OLS)

Sent:

Tuesday, June 30, 2015 2:57 PM

To:

Mullins, Diona (CHFS Health Policy)

Subject:

FW: Changes in the SHP

#### comments

From: Ballard, Arthur [mailto:arthur.ballard@estill.kyschools.us]

Sent: Tuesday, June 30, 2015 12:51 PM

To: Orme, Tricia L (CHFS OLS)

Cc: sstarling@mercy.com; Robinson, Albert (State Sen.) (LRC); Howard, Cluster (State Rep.) (LRC); Stivers, Robert (State

Sen.) (LRC); Hale, David (State Rep.) (LRC)

Subject: Changes in the SHP

Dear Ms. Orme,

As a Board Member of Marcum & Wallace Memorial Hospital, I am concerned about the proposed changes in the SHP, as it relates to the Certificate of Need Process. I request that you withdraw this proposal until the Cabinet has a full understanding of how these changes will impact small rural hospitals, EMS and the community we service.

Sincerely,

**Board Member** 

ath Bille

From: Orme, Tricia L (CHFS OLS)

**Sent:** Wednesday, July 01, 2015 10:04 AM **To:** Mullins, Diona (CHFS Health Policy)

Subject: FW: proposed changes in the SHP, as it relates to the Certificate of Need Process

### Comments this morning.

From: sjackson@prtcnet.org [mailto:sjackson@prtcnet.org]

Sent: Wednesday, July 01, 2015 10:26 AM

To: Orme, Tricia L (CHFS OLS)

Cc: <u>sstarling@mercy.com</u>; Stivers, Robert (State Sen.) (LRC)

Subject: proposed changes in the SHP, as it relates to the Certificate of Need Process

Dear Ms. Orme,<?xml:namespace prefix = "o" ns = "urn:schemas-microsoft-com:office:office" />

As a Board Member of Marcum & Wallace Memorial Hospital, I am concerned about the proposed changes in the SHP, as it relates to the Certificate of Need Process.

I request that you withdraw this proposal until the Cabinet has a full understanding of how these changes will impact small rural hospitals, EMS and the community we service.

Sincerely,

Stephen F. Jackson

**Board Member** 

From:

Orme, Tricia L (CHFS OLS)

Sent:

Tuesday, June 30, 2015 7:55 AM

To:

Mullins, Diona (CHFS Health Policy)

Subject:

FW: Proposed Changes in the SHP

#### comments

From: Justin Dixon [mailto:jdixon@mycgb.com]

Sent: Monday, June 29, 2015 4:03 PM

To: Orme, Tricia L (CHFS OLS)

Cc: <a href="mailto:sstarling@mercy.com">sstarling@mercy.com</a>; Robinson, Albert (State Sen.) (LRC); Howard, Cluster (State Rep.) (LRC)

Subject: Proposed Changes in the SHP

Dear Ms. Orme,

As a Board Member of Marcum & Wallace Memorial Hospital, I am concerned about the proposed changes in the SHP, as it relates to the Certificate of Need Process.

I request that you withdraw this proposal until the Cabinet has a full understanding of how these changes will impact small rural hospitals, EMS and the community we service.

Sincerely,
Justin Dixon
Board Member
Marcum & Wallace Memorial Hospital

CONFIDENTIALITY NOTICE: This e-mail message, including any attachments, may contain confidential and privileged information either as protected work product or confidential client information. Any unauthorized review, use, disclosure or distribution is prohibited. If you are not the intended recipient, please contact the sender by reply e-mail and destroy all copies of the original message.

From:

Orme, Tricia L (CHFS OLS)

Sent:

Tuesday, June 30, 2015 7:55 AM

To:

Mullins, Diona (CHFS Health Policy)

Subject:

FW: Changes to the State Health Plan-Certificate of Need Criteria

#### comments

From: Michael Hardy [mailto:mthardy@irvineonline.net]

Sent: Monday, June 29, 2015 4:09 PM

To: Orme, Tricia L (CHFS OLS)

Cc: Starling, Susan

Subject: Changes to the State Health Plan-Certificate of Need Criteria

June 29, 2015

Tricia Orme
Office of Legal Services
275 East Main Street 5 W-B
Frankfort, Kentucky 40601

Dear Ms. Orme,

As a Board Member of Marcum & Wallace Memorial Hospital, I am concerned about the proposed changes in the SHP, as it relates to the Certificate of Need Process.

I request that this proposal be withdrawn until the Cabinet has a full understanding of how these changes will impact small rural hospitals, EMS and the community we service.

Sincerely,

**Board Member** 

Ululian Clair

rrom:	Offine, Tricia L. (CHPS OLS)
Sent:	Tuesday, June 30, 2015 8:02 AM
To:	Mullins, Diona (CHFS Health Policy)
Subject:	FW: Changes to SHP
comments	
From: The Millers [ma Sent: Monday, June 29 To: Orme, Tricia L (CH Cc: sstarling@mercy.co	FS OLS)
Subject: Changes to S	SHP
Dear Ms. Orme,	
Dear wis. Offic,	
	of Marcum & Wallace Memorial Hospital, I am concerned about the proposed changes in to the Certificate of Need Process.
	thdraw this proposal until the Cabinet has a full understanding of how these changes will ospitals, EMS and the community we service.
Singarale	
Sincerely,	
Ann Miller	9
Board Member	
Marcum & Wallace l	Memorial Hospital

Sent from my iPhone

Mullins, Diona (C	Mullins, Diona (CHT's Health Folicy)		
From:	Orme, Tricia L (CHFS OLS)	*	
Sent:	Tuesday, June 30, 2015 8:01 AM		
To:	Mullins, Diona (CHFS Health Policy)	)	
Subject:	FW: Proposed changes in SHP		
comments			
From: Maher Kassis [r Sent: Monday, June 2: To: Orme, Tricia L (CH Cc: sstarling@mercy.c Subject: Proposed cha	IFS OLS) <u>om</u>		
Dear Ms. Orme,			
	of Marcum & Wallace Memorial Hospital, to the Certificate of Need Process.	I am concerned about the proposed changes in	
	ithdraw this proposal until the Cabinet has a pspitals, EMS and the community we service	a full understanding of how these changes will ee.	
Sincerely,			
		SI .	
Maher Kassis, MD			
Board Member			
Marcum & Wallace	Memorial Hospital		

June 29, 2015

Dear Ms. Orme,

As an employee of Marcum & Wallace Memorial Hospital, I am concerned about the proposed changes in the State Health Plan (SHP), as it relates to the Certificate of Need Process. I request that you withdraw this proposal until the Cabinet has a full understanding of how these changes will impact small rural hospitals, EMS and the community we service.

Sincerely,

Teresa Carroll Employee Marcum & Wallace Memorial Hospital

From:

Orme, Tricia L (CHFS OLS)

Sent:

Tuesday, June 30, 2015 7:57 AM

To:

Mullins, Diona (CHFS Health Policy)

Subject:

FW: State Health Plan

#### comments

From: Rison, Darren K [mailto:Darren Rison@mercy.com]

**Sent:** Monday, June 29, 2015 4:27 PM

To: Orme, Tricia L (CHFS OLS); Robinson, Albert (State Sen.) (LRC); Howard, Cluster (State Rep.) (LRC)

Cc: Starling, Susan

Subject: State Health Plan

Dear Ms. Orme,

As an employee of Marcum & Wallace Memorial Hospital, I am concerned about the proposed changes in the State Health Plan (SHP), as it relates to the Certificate of Need Process.

I request that you withdraw this proposal until the Cabinet has a full understanding of how these changes will impact small rural hospitals, EMS and the community we service.

Sincerely,

#### **Employee**

Marcum & Wallace Memorial Hospital

From:

Orme, Tricia L (CHFS OLS)

Sent:

Tuesday, June 30, 2015 7:56 AM

To:

Mullins, Diona (CHFS Health Policy)

Subject:

FW: Proposed changes to the Certificate of Need criteria

#### comments

From: Thacker, James R [mailto:JRThacker@mercy.com]

Sent: Monday, June 29, 2015 4:25 PM

To: Orme, Tricia L (CHFS OLS)

Cc: Starling, Susan; Robinson, Albert (State Sen.) (LRC); Howard, Cluster (State Rep.) (LRC)

Subject: Proposed changes to the Certificate of Need criteria

Dear Ms. Orme,

As an employee of Marcum & Wallace Memorial Hospital, I am concerned about the proposed changes in the State Health Plan (SHP), as it relates to the Certificate of Need Process.

I request that you withdraw this proposal until the Cabinet has a full understanding of how these changes will impact small rural hospitals, EMS and the community we service.

Sincerely,

James R. Thacker

Health Care Navigator

Marcum & Wallace Memorial Hospital

From:

Orme, Tricia L (CHFS OLS)

Sent: To: Wednesday, July 01, 2015 8:22 AM Mullins, Diona (CHFS Health Policy)

Subject:

FW: State Health Plan

#### Comments

From: Campbell, Steven [mailto:scampbell@mercy.com]

**Sent:** Tuesday, June 30, 2015 3:41 PM

To: Orme, Tricia L (CHFS OLS); Howard, Cluster (State Rep.) (LRC)

Cc: Starling, Susan

Subject: State Health Plan

Dear Ms. Orme,

As an employee of Marcum & Wallace Memorial Hospital, I am concerned about the proposed changes in the State Health Plan (SHP), as it relates to the Certificate of Need Process.

I request that you withdraw this proposal until the Cabinet has a full understanding of how these changes will impact small rural hospitals, EMS and the community we service.

Sincerely,

Steve Campbell
Facilities Manager
Marcum and Wallace Memorial Hospital
60 Mercy Court
Irvine, KY 40336
Phone: (859)494-5377

(606)723-2115 x 8192

Fax: (606)723-2951 scampbell@mercy.com

# Improvise, Adapt, and Evercome.

-Clint Eastwood

From:

Subject:

Orme, Tricia L (CHFS OLS)

Sent:

Wednesday, July 01, 2015 8:19 AM

To:

Mullins, Diona (CHFS Health Policy)
FW: SHP and certificate of needs process

### Comments

From: Franz, Meloni D [mailto:MDFranz@mercy.com]

Sent: Tuesday, June 30, 2015 2:44 PM

To: Orme, Tricia L (CHFS OLS)

Cc: Tipton, Kathy A

Subject: SHP and certificate of needs process

#### Dear Ms. Orme,

As an employee of Marcum & Wallace Memorial Hospital, I am concerned about the proposed changes in the State Health Plan (SHP), as it relates to the Certificate of Need Process.

I request that you withdraw this proposal until the Cabinet has a full understanding of how these changes will impact small rural hospitals, EMS and the community we service.

Sincerely,

Meloni Franz, RNCC

**Employee** 

Marcum & Wallace Memorial Hospital

From:

Orme, Tricia L (CHFS OLS)

Sent:

Tuesday, June 30, 2015 7:58 AM

To:

Mullins, Diona (CHFS Health Policy)

Subject:

FW: Request to Withdraw Proposal - State Health Plan - Certificate of Need Process

#### comments

From: Fowler, Morgan L [mailto:MLFowler@mercy.com]

**Sent:** Monday, June 29, 2015 4:34 PM

To: Orme, Tricia L (CHFS OLS)

Subject: Request to Withdraw Proposal - State Health Plan - Certificate of Need Process

Dear Ms. Orme,

As an employee of Marcum & Wallace Memorial Hospital, I am concerned about the proposed changes in the State Health Plan (SHP), as it relates to the Certificate of Need Process.

I request that you withdraw this proposal until the Cabinet has a full understanding of how these changes will impact small rural hospitals, EMS and the community we service.

Sincerely,

Morgan Fowler Sr. Area Manager - Physician Practices Marcum & Wallace Memorial Hospital Irvine, KY 40336

Office: (606) 723-2115 ext 8213

Cell: (859) 625-8060 mlfowler@mercy.com

Visit www.marcumandwallace.org

From:

Orme, Tricia L (CHFS OLS)

Sent:

Tuesday, June 30, 2015 7:59 AM

To:

Mullins, Diona (CHFS Health Policy)

Subject:

FW: Certificate of Need Proposed Changes

#### comments

From: Walling, Elizabeth [mailto:ewalling@mercy.com]

Sent: Monday, June 29, 2015 4:39 PM

To: Orme, Tricia L (CHFS OLS)

Cc: Howard, Cluster (State Rep.) (LRC); Robinson, Albert (State Sen.) (LRC); Starling, Susan

**Subject:** Certificate of Need Proposed Changes

Dear Ms. Orme.

As an employee of Marcum & Wallace Memorial Hospital, I am concerned about the proposed changes in the State Health Plan (SHP), as it relates to the Certificate of Need Process.

I support the Kentucky Hospital Association's comments and position regarding this issue. As a result, I request that you withdraw this proposal until the Cabinet has a full understanding of how these changes will impact small rural hospitals, EMS and the community we service.

Sincerely,

# Elizabeth Walling

Elizabeth Walling
Vice President of Operations
Marcum & Wallace Memorial Hospital
60 Mercy Court
Irvine, KY 40336

(606) 723-2115 ext 8110 ewalling@mercy.com

From:

Orme, Tricia L (CHFS OLS)

Sent:

Tuesday, June 30, 2015 7:59 AM

To: Subject: Mullins, Diona (CHFS Health Policy)
FW: Proposed Changes in the State Health Plan

#### comments

From: Tipton, Kathy A [mailto:KATipton@mercy.com]

Sent: Monday, June 29, 2015 4:53 PM

To: Orme, Tricia L (CHFS OLS)

Cc: Hale, David (State Rep.) (LRC); Stivers, Robert (State Sen.) (LRC); Robinson, Albert (State Sen.) (LRC); Howard,

Cluster (State Rep.) (LRC)

Subject: Proposed Changes in the State Health Plan

Dear Ms. Orme,

As an employee of Marcum & Wallace Memorial Hospital, I am concerned about the proposed changes in the State Health Plan (SHP), as it relates to the Certificate of Need Process.

I request that you withdraw this proposal until the Cabinet has a full understanding of how these changes will impact small rural hospitals, EMS and the community we service.

Sincerely,

#### **Kathy Tipton**

Marcum & Wallace Memorial Hospital

From:

Orme, Tricia L (CHFS OLS)

Sent:

Tuesday, June 30, 2015 8:00 AM

To:

Mullins, Diona (CHFS Health Policy)

Subject:

FW: SHP CON Process

#### comments

From: Stocker, Trena L [mailto:tlstocker@mercy.com]

Sent: Monday, June 29, 2015 5:03 PM

To: Orme, Tricia L (CHFS OLS)

Cc: Starling, Susan

Subject: SHP CON Process

Dear Ms. Orme,

As an employee of Marcum & Wallace Memorial Hospital, I am concerned about the proposed changes in the State Health Plan (SHP), as it relates to the Certificate of Need Process.

I request that you withdraw this proposal until the Cabinet has a full understanding of how these changes will impact small rural hospitals, EMS and the community we service.

Sincerely,

Trena Stocker
Employee
Marcum & Wallace Memorial Hospital

Trena Stocker, MSN, RN,
Chief Nurse Executive
Marcum and Wallace Memorial Hospital
60 Mercy Court
Irvine, KY 40336
Office:606-726-2148
tlstocker@mercy.com
Visit www.marcumandwallace.org

From:

Orme, Tricia L (CHFS OLS)

Sent:

Tuesday, June 30, 2015 8:01 AM

To:

Mullins, Diona (CHFS Health Policy)

Subject:

FW: Response to Proposed Changes in the State Health Plan

#### comments

From: Stone, Traci L [mailto:Traci Stone@mercy.com]

Sent: Monday, June 29, 2015 5:07 PM

To: Orme, Tricia L (CHFS OLS)

Subject: Response to Proposed Changes in the State Health Plan

Dear Ms. Orme,

As an employee of Marcum & Wallace Memorial Hospital, I am concerned about the proposed changes in the State Health Plan (SHP), as it relates to the Certificate of Need Process.

I request that you withdraw this proposal until the Cabinet has a full understanding of how these changes will impact small rural hospitals, EMS and the community we service.

Thank you,

Traci Stone

From:

Orme, Tricia L (CHFS OLS)

Sent:

Tuesday, June 30, 2015 8:03 AM

To:

Mullins, Diona (CHFS Health Policy)

Subject:

FW: State Health Plan

#### comments

From: Patton, Lisa G [mailto:Lisa Patton@mercy.com]

Sent: Tuesday, June 30, 2015 6:36 AM

To: Orme, Tricia L (CHFS OLS)

Cc: Starling, Susan; Smart, Rita H. (State Rep.) (LRC); Carpenter, Jared (State Sen.) (LRC)

Subject: State Health Plan

Dear Ms. Orme,

As an employee of Marcum & Wallace Memorial Hospital, I am concerned about the proposed changes in the State Health Plan (SHP), as it relates to the Certificate of Need Process.

I request that you withdraw this proposal until the Cabinet has a full understanding of how these changes will impact small rural hospitals, EMS and the community we service.

Sincerely,
Lisa G Patton, Pharm.D.
Director of Pharmacy Services
Marcum & Wallace Memorial Hospital
60 Mercy Court
Irvine, Kentucky 40336
606-726-2146

From:

Orme, Tricia L (CHFS OLS)

Sent:

Tuesday, June 30, 2015 8:04 AM

To:

Mullins, Diona (CHFS Health Policy)

Subject:

FW: Proposed changes in the State Health Plan

#### comments

From: Estes, Carolyn X [mailto:cestes@mercy.com]

Sent: Tuesday, June 30, 2015 7:10 AM

To: Orme, Tricia L (CHFS OLS)

Cc: Starling, Susan

Subject: Proposed changes in the State Health Plan

Dear Ms. Orme.

As an employee of Marcum & Wallace Memorial Hospital, I am concerned about the proposed changes in the State Health Plan (SHP), as it relates to the Certificate of Need Process.

I request that you withdraw this proposal until the Cabinet has a full understanding of how these changes will impact small rural hospitals, EMS and the community we service.

Sincerely,

Carolyn Estes

Employee

Marcum & Wallace Memorial Hospital

From: Orme, Tricia L (CHFS OLS)

**Sent:** Tuesday, June 30, 2015 8:04 AM

To: Mullins, Diona (CHFS Health Policy)

Subject: FW: Rural Hospital - Comment on State Health Plan

Importance: High

#### comments

From: Riddell, Whitney K [mailto:WKRiddell@mercy.com]

Sent: Tuesday, June 30, 2015 7:52 AM

To: Orme, Tricia L (CHFS OLS)

Cc: Starling, Susan; Robinson, Albert (State Sen.) (LRC); Howard, Cluster (State Rep.) (LRC)

Subject: Rural Hospital - Comment on State Health Plan

Importance: High

Dear Ms. Orme,

As an employee of Marcum & Wallace Memorial Hospital, I am concerned about the proposed changes in the State Health Plan (SHP), as it relates to the Certificate of Need Process.

I request that you withdraw this proposal until the Cabinet has a full understanding of how these changes will impact small rural hospitals, EMS and the community we service.

Sincerely,

Whitney Riddell Employee Services Representative 60 Mercy Court, Irvine, KY 40336 o: 606-723-2115 x.8204 f: 606-723-2951 wkriddell@mercy.com

For current job opportunities please visit www.mercy.jobs

#### JOIN OUR TALENT NETWORK

From:

Orme, Tricia L (CHFS OLS)

Sent:

Tuesday, June 30, 2015 8:05 AM

To:

Mullins, Diona (CHFS Health Policy)

Subject:

FW: Proposed changes in the State Health Plan

#### comments

From: Stepp, Dana [mailto:DStepp@mercy.com]

Sent: Tuesday, June 30, 2015 8:03 AM

To: Orme, Tricia L (CHFS OLS)

Cc: Starling, Susan; Robinson, Albert (State Sen.) (LRC); Howard, Cluster (State Rep.) (LRC)

Subject: Proposed changes in the State Health Plan

Dear Ms. Orme,

As an employee of Marcum & Wallace Memorial Hospital, I am concerned about the proposed changes in the State Health Plan (SHP), as it relates to the Certificate of Need Process.

I request that you withdraw this proposal until the Cabinet has a full understanding of how these changes will impact small rural hospitals, EMS and the community we service.

Sincerely,

Duna Stepp

Dana Stepp

Marcum & Wallace Memorial Hospital

From:

Orme, Tricia L (CHFS OLS)

Sent:

Tuesday, June 30, 2015 8:45 AM

To:

Mullins, Diona (CHFS Health Policy)

Subject:

FW: Proposed changes in the State Health Plan (SHP) as it relates to the Certificate of

Need Process.

We received comments from this John Isfort yesterday for Estill Co EMS but now he is sending comments as an employee of Marcum & Wallace. Thanks!

From: Isfort, John [mailto:JIsfort@mercy.com]

Sent: Monday, June 29, 2015 4:59 PM

To: Orme, Tricia L (CHFS OLS)

Cc: Stivers, Robert (State Sen.) (LRC); Robinson, Albert (State Sen.) (LRC); Howard, Cluster (State Rep.) (LRC); Starling,

Susan

Subject: Proposed changes in the State Health Plan (SHP) as it relates to the Certificate of Need Process.

Dear Ms. Orme,

As an employee of Marcum & Wallace Memorial Hospital, I am concerned about the proposed changes in the State Health Plan (SHP), as it relates to the Certificate of Need Process.

I request that you withdraw this proposal until the Cabinet has a full understanding of how these changes will impact small rural hospitals, EMS and the community we service.

Sincerely,

John Isfort, Director
Project HOME Network
Employee
Marcum & Wallace Memorial Hospital
Irvine, KY40336

From:

Orme, Tricia L (CHFS OLS)

Sent:

Tuesday, June 30, 2015 10:21 AM

To: Subject: Mullins, Diona (CHFS Health Policy)

•

FW: Concern about proposed changes to SHP

Importance:

High

#### comments

From: Estes, Arielle R [mailto:arestes@mercy.com]

Sent: Tuesday, June 30, 2015 8:23 AM

To: Orme, Tricia L (CHFS OLS)

Cc: Howard, Cluster (State Rep.) (LRC); Robinson, Albert (State Sen.) (LRC); Starling, Susan

Subject: Concern about proposed changes to SHP

Importance: High

Dear Ms. Orme,

As an employee of Marcum & Wallace Memorial Hospital and a citizen of Estill County, I am concerned about the proposed changes in the State Health Plan (SHP), as it relates to the Certificate of Need Process.

I request that you withdraw this proposal until the Cabinet has a full understanding of how these changes will impact small rural hospitals, EMS and the community we service.

Sincerely,

Arielle Reese Estes
Marcum & Wallace Memorial Hospital

Arielle R. Estes
Director of Development/Foundation
Marcum & Wallace Memorial Hospital
60 Mercy Court
Irvine, Ky 40336
o: 606-726-2119
f: 606-723-2250

arestes@mercy.com

Consider a gift to the MWMH Foundation: <a href="http://www.marcumandwallace.org/foundation.asp">http://www.marcumandwallace.org/foundation.asp</a>

From:

Orme, Tricia L (CHFS OLS)

Sent:

Tuesday, June 30, 2015 10:26 AM

To: Subject: Mullins, Diona (CHFS Health Policy) FW: Proposed Changes in the SHP

comments

From: McGee, Crystal R [mailto:ShayeMcGee@mercy.com]

Sent: Tuesday, June 30, 2015 9:06 AM

To: Orme, Tricia L (CHFS OLS)

Cc: Robinson, Albert (State Sen.) (LRC); Howard, Cluster (State Rep.) (LRC)

Subject: Proposed Changes in the SHP

Dear Ms. Orme,

As an employee of Marcum & Wallace Memorial Hospital, I am concerned about the proposed changes in the State Health Plan (SHP), as it relates to the Certificate of Need Process.

I request that you withdraw this proposal until the Cabinet has a full understanding of how these changes will impact small rural hospitals, EMS and the community we service.

Sincerely,

Shaye McGee

**Employee** 

Marcum & Wallace Memorial Hospital

# Mullins, Diona (CHFS Health Policy)

From: Sent: To: Subject:	Orme, Tricia L (CHFS OLS) Tuesday, June 30, 2015 10:45 AM Mullins, Diona (CHFS Health Policy) FW:
comments	
Original Message From: Warner, Paula [mailto:PWa Sent: Tuesday, June 30, 2015 10:2 To: Orme, Tricia L (CHFS OLS) Subject:	
Dear Ms. Orme,	
As an employee of Marcum & Wa Health Plan (SHP), as it relates to	Illace Memorial Hospital, I am concerned about the proposed changes in the State the Certificate of Need Process.
I request that you withdraw this part small rural hospitals, EMS and the	proposal until the Cabinet has a full understanding of how these changes will impact e community we service.
Sincerely,	9
Paula Warner	
Employee	
Marcum & Wallace Memorial Ho	spital
Paula Warner Laboratory	

## Mullins, Diona (CHFS Health Policy)

From:

Orme, Tricia L (CHFS OLS)

Sent:

Tuesday, June 30, 2015 10:45 AM

To:

Mullins, Diona (CHFS Health Policy)

Subject:

FW: Proposed State Health Plan Changes

#### comments

From: Hix, Tina [mailto:thix@mercy.com]
Sent: Tuesday, June 30, 2015 10:31 AM

To: Orme, Tricia L (CHFS OLS)

Cc: Elizabeth Cobb (ecobb@kyha.com); Hale, David (State Rep.) (LRC); Robinson, Albert (State Sen.) (LRC); Howard,

Cluster (State Rep.) (LRC); Stivers, Robert (State Sen.) (LRC)

Subject: Proposed State Health Plan Changes

Dear Ms. Orme,

As an employee of Marcum & Wallace Memorial Hospital, I am concerned about the proposed changes in the State Health Plan (SHP), as it relates to the Certificate of Need Process.

I request that you withdraw this proposal until the Cabinet has a full understanding of how these changes will impact small rural hospitals, EMS and the community we service.

Sincerely,

Tina Hix

**Clinical Services Director** 

Marcum & Wallace Memorial Hospital

CONFIDENTIALITY NOTICE: This message, including any attachments, is for the sole use of the intended recipient(s) and may contain confidential and privileged information. Any unauthorized review, use, disclosure or distribution is prohibited. If you are not the intended recipient, please contact the sender by reply e-mail and destroy all copies of the original message.

Tricia Orme Office of Legal Services tricia.orme@ky.gov Fax to (502) 564-7573

Dear Ms. Orme,

As an employee of Marcum & Wallace Memorial Hospital, I am concerned about the proposed changes in the State Health Plan (SHP), as it relates to the Certificate of Need Process. I request that you withdraw this proposal until the Cabinet has a full understanding of how these changes will impact small rural hospitals, EMS and the community we service.

Sincerely,

andul Richardson RT(R)

Tricia Orme Office of Legal Services tricia.orme@kv.gov Fax to (502) 564-7573

Dear Ms. Orme,

As an employee of Marcum & Wallace Memorial Hospital, I am concerned about the proposed changes in the State Health Plan (SHP), as it relates to the Certificate of Need Process. I request that you withdraw this proposal until the Cabinet has a full understanding of how these changes will impact small rural hospitals, EMS and the community we service.

Sincerely,

**Employee** 

Marcum & Wallace Memorial Hospital

Openuse m Ray RTCRJCM)

Tricia Orme Office of Legal Services tricia.orme@ky.gov Fax to (502) 564-7573

Dear Ms. Orme,

As an employee of Marcum & Wallace Memorial Hospital, I am concerned about the proposed changes in the State Health Plan (SHP), as it relates to the Certificate of Need Process. I request that you withdraw this proposal until the Cabinet has a full understanding of how these changes will impact small rural hospitals, EMS and the community we service.

Bethour Wintler

**Employee** 

Tricia Orme Office of Legal Services tricia.orme@ky.gov Fax to (502) 564-7573

Dear Ms. Orme,

As an employee of Marcum & Wallace Memorial Hospital, I am concerned about the proposed changes in the State Health Plan (SHP), as it relates to the Certificate of Need Process. I request that you withdraw this proposal until the Cabinet has a full understanding of how these changes will impact small rural hospitals, EMS and the community we service.

Sincerely,

Employee

Tricia Orme Office of Legal Services tricia.orme@ky.gov Fax to (502) 564-7573

Dear Ms. Orme,

As an employee of Marcum & Wallace Memorial Hospital, I am concerned about the proposed changes in the State Health Plan (SHP), as it relates to the Certificate of Need Process. I request that you withdraw this proposal until the Cabinet has a full understanding of how these changes will impact small rural hospitals, EMS and the community we service.

Sincerely,

Employee

Marcum & Wallace Memorial Hospital

Jeanna Griffin, R

Tricia Orme Office of Legal Services tricia.orme@ky.goy Fax to (502) 564-7573

Dear Ms. Orme,

As an employee of Marcum & Wallace Memorial Hospital, I am concerned about the proposed changes in the State Health Pian (SHP), as it relates to the Certificate of Need Process. I request that you withdraw this proposal until the Cabinet has a full understanding of how these changes will impact small rural hospitals, EMS and the community we service.

Sincerely,

Employee

Tricia Orme Office of Legal Services tricia.orme@ky.gov Fax to (502) 564-7573

Dear Ms. Orme,

As an employee of Marcum & Wallace Memorial Hospital, I am concerned about the proposed changes in the State Health Plan (SHP), as it relates to the Certificate of Need Process. I request that you withdraw this proposal until the Cabinet has a full understanding of how these changes will impact small rural hospitals, EMS and the community we service.

racker RN

Singerely,

Employee

Tricia Orme Office of Legal Services tricia.orme@ky.gov Fax to (502) 564-7573

Dear Ms. Orme,

As an employee of Marcum & Wallace Memorial Hospital, I am concerned about the proposed changes in the State Health Plan (SHP), as it relates to the Certificate of Need Process. I request that you withdraw this proposal until the Cabinet has a full understanding of how these changes will impact small rural hospitals, EMS and the community we service.

Sincerely,

Employee

Tricia Orme Office of Legal Services tricia.orme@ky.gov Fax to (502) 564-7573

Dear Ms. Orme,

As an employee of Marcum & Wallace Memorial Hospital, I am concerned about the proposed changes in the State Health Plan (SHP), as it relates to the Certificate of Need Process. I request that you withdraw this proposal until the Cabinet has a full understanding of how these changes will impact small rural hospitals, EMS and the community we service.

Sincerely,

**Employee** 

### Mullins, Diona (CHFS Health Policy)

From:

Orme, Tricia L (CHFS OLS)

Sent:

Wednesday, July 01, 2015 8:50 AM

To:

Mullins, Diona (CHFS Health Policy)

Subject:

FW: Very Important CON

Importance:

High

#### comments

From: Witt, Lori [mailto:LWitt@mercy.com]
Sent: Tuesday, June 30, 2015 8:44 PM

To: Orme, Tricia L (CHFS OLS)

Cc: Robinson, Albert (State Sen.) (LRC); Howard, Cluster (State Rep.) (LRC)

Subject: Very Important CON

Importance: High

#### Dear Ms. Orme,

As an employee of Marcum & Wallace Memorial Hospital, I am concerned about the proposed changes in the State Health Plan (SHP), as it relates to the Certificate of Need Process.

I request that you withdraw this proposal until the Cabinet has a full understanding of how these changes will impact small rural hospitals, EMS and the community we service.

### Sincerely,

Lori Witt
Site Finance Director
Marcum & Wallace Memorial Hospital
60 Mercy Court, Irvine KY 40336
Office: 606-726-6507
lwitt@mercy.com

CONFIDENTIALITY NOTICE: This message, including any attachments, is for the sole use of the intended recipient(s) and may contain confidential and privileged information. Any unauthorized review, use, disclosure or distribution is prohibited. If you are not the intended recipient, please contact the sender by reply e-mail and destroy all copies of the original message.

Tricia Orme Office of Legal Services tricia.orme@ky.gov
Fax to (502) 564-7573

Dear Ms. Orme,

As an employee of Marcum & Wallace Memorial Hospital, I am concerned about the proposed changes in the State Health Plan (SHP), as it relates to the Certificate of Need Process. I request that you withdraw this proposal until the Cabinet has a full understanding of how these changes will impact small rural hospitals, EMS and the community we service.

Sincerely,

**Employee** 

Tricia Orme Office of Legal Services tricia.orme@ky.gov Fax to (502) 564-7573

Dear Ms. Orme,

As an employee of Marcum & Wallace Memorial Hospital, I am concerned about the proposed changes in the State Health Plan (SHP), as it relates to the Certificate of Need Process. I request that you withdraw this proposal until the Cabinet has a full understanding of how these changes will impact small rural hospitals, EMS and the community we service.

Sincerely,

Employee

Marcum & Wallace Memorial Hospital

Reparting M)



Ms. Tricia Orme Office of Legal Services 275 East Main Street 5 W-B Frankfort, KY 40601

Dear Ms. Orme:

As a member of the Ephraim McDowell Health Board of Directors, I am writing to you about the proposed changes to the State Health Plan and the impact it would have on our health care system. I want to let you know that I support the Kentucky Hospital Association's request for further discussions on this matter before a final decision is made.

Serving on the Board for a rural, non-profit health care system carries many challenges, and the greatest of those is ensuring the financial success of the system. I'm greatly concerned that the proposed changes to the State Health Plan – and specifically the initiatives to weaken the Certificate of Need process to expand surgical and imaging services – could mean a loss of revenue for rural hospitals while also diminishing quality of care, thereby putting patients at risk.

The services provided by the two hospitals in our health care system are very important to the 119,000 individuals in the seven rural communities we serve. As a Board member, I want to do everything in my power to ensure that our patients have access to quality care within their community and that we as a health care system can continue to provide the services our population deserves and expects from us.

I urge you to consider the Kentucky Hospital Association's request for further discussion on this matter before a final decision is made on the CON process.

Sincerely



Ms. Tricia Orme Office of Legal Services 275 East Main Street 5 W-B Frankfort, KY 40601

Dear Ms. Orme:

As a member of the Ephraim McDowell Health Board of Directors, I am writing to you about the proposed changes to the State Health Plan and the impact it would have on our health care system. I want to let you know that I support the Kentucky Hospital Association's request for further discussions on this matter before a final decision is made.

Serving on the Board for a rural, non-profit health care system carries many challenges, and the greatest of those is ensuring the financial success of the system. I'm greatly concerned that the proposed changes to the State Health Plan – and specifically the initiatives to weaken the Certificate of Need process to expand surgical and imaging services – could mean a loss of revenue for rural hospitals while also diminishing quality of care, thereby putting patients at risk.

The services provided by the two hospitals in our health care system are very important to the 119,000 individuals in the seven rural communities we serve. As a Board member, I want to do everything in my power to ensure that our patients have access to quality care within their community and that we as a health care system can continue to provide the services our population deserves and expects from us.

I urge you to consider the Kentucky Hospital Association's request for further discussion on this matter before a final decision is made on the CON process.

Sincerely

· Cliff Ed Irvin



Ms. Tricia Orme Office of Legal Services 275 East Main Street 5 W-B Frankfort, KY 40601

Dear Ms. Orme:

As a member of the Ephraim McDowell Health Board of Directors, I am writing to you about the proposed changes to the State Health Plan and the impact it would have on our health care system. I want to let you know that I support the Kentucky Hospital Association's request for further discussions on this matter before a final decision is made.

Serving on the Board for a rural, non-profit health care system carries many challenges, and the greatest of those is ensuring the financial success of the system. I'm greatly concerned that the proposed changes to the State Health Plan – and specifically the initiatives to weaken the Certificate of Need process to expand surgical and imaging services – could mean a loss of revenue for rural hospitals while also diminishing quality of care, thereby putting patients at risk.

The services provided by the two hospitals in our health care system are very important to the 119,000 individuals in the seven rural communities we serve. As a Board member, I want to do everything in my power to ensure that our patients have access to quality care within their community and that we as a health care system can continue to provide the services our population deserves and expects from us.

I urge you to consider the Kentucky Hospital Association's request for further discussion on this matter before a final decision is made on the CON process.

Sincerely.

Allen White



Ms. Tricia Orme Office of Legal Services 275 East Main Street 5 W-B Frankfort, KY 40601

Dear Ms. Onne:

As a member of the Ephraim McDowell Health Board of Directors, I am writing to you about the proposed changes to the State Health Plan and the impact it would have on our health care system. I want to let you know that I support the Kentucky Hospital Association's request for further discussions on this matter before a final decision is made.

Serving on the Board for a rural, non-profit health care system carries many challenges, and the greatest of those is ensuring the financial success of the system. I'm greatly concerned that the proposed changes to the State Health Plan – and specifically the initiatives to weaken the Certificate of Need process to expand surgical and imaging services – could mean a loss of revenue for rural hospitals while also diminishing quality of care, thereby putting patients at risk.

The services provided by the two hospitals in our health care system are very important to the 119,000 individuals in the seven rural communities we serve. As a Board member, I want to do everything in my power to ensure that our patients have access to quality care within their community and that we as a health care system can continue to provide the services our population deserves and expects from us.

I urge you to consider the Kentucky Hospital Association's request for further discussion on this matter before a final decision is made on the CON process.



Ms. Tricia Orme
Office of Legal Services
275 East Main Street 5 W-B
Frankfort, KY 40601

Dear Ms. Orme:

As a member of the Ephraim McDowell Health Board of Directors, I am writing to you about the proposed changes to the State Health Plan and the impact it would have on our health care system. I want to let you know that I support the Kentucky Hospital Association's request for further discussions on this matter before a final decision is made.

Serving on the Board for a rural, non-profit health care system carries many challenges, and the greatest of those is ensuring the financial success of the system. I'm greatly concerned that the proposed changes to the State Health Plan – and specifically the initiatives to weaken the Certificate of Need process to expand surgical and imaging services – could mean a loss of revenue for rural hospitals while also diminishing quality of care, thereby putting patients at risk.

The services provided by the two hospitals in our health care system are very important to the 119,000 individuals in the seven rural communities we serve. As a Board member, I want to do everything in my power to ensure that our patients have access to quality care within their community and that we as a health care system can continue to provide the services our population deserves and expects from us.

I urge you to consider the Kentucky Hospital Association's request for further discussion on this matter before a final decision is made on the CON process.

Sincerely.

Kayler E. V. Bulile M.D.

Kryder E. Van Baskirk III EMRMC-Vice President of Medical Staff 217 S. Third St. Danville, KY 40422





Ms. Tricia Orme Office of Legal Services 275 East Main St. 5 W-B Frankfort, KY 40601

Dear Ms. Orme:

It is with great concern that I write regarding initiatives to lessen or eliminate aspects of the current Certificate of Need process required to expand surgical and imaging services. As proposed by the Kentucky Hospital Association, we support further discussions prior to the finalization of any decision.

Loosening the current standards of the CON process will hold hospitals to standards that others attempting to provide the same services will not have to meet. Additionally, it has been well demonstrated that rural hospitals, particularly not-for-profits, face financial issues that will only be exacerbated by a marketplace with competitive disadvantages for hospitals. It is not unreasonable to assume that such changes to the CON could potentially force the closure of some hospitals which would be burdensome and have dire consequences on those needing hospital level care.

Valid research provided by the KHA has demonstrated there is ample capacity to provide the level of care necessary for surgical and imaging services in a timely manner. Opening the door for out-of-state investors to encroach on Kentucky hospitals does nothing to improve the quality of care for patients, and ultimately, could have a negative impact on efforts to actually reduce the cost of health care services. Again, I ask that hospital representatives be included in a constructive discussion prior to the finalization of any decisions to alter current CON requirements.

Respectfully,

Vicki A. Damell

President & Chief Executive Officer





Ms. Tricia Orme Office of Legal Services 275 East Main St. 5 W-B Frankfort, KY 40601

Dear Ms. Orme:

It is with great concern that I write regarding initiatives to lessen or eliminate aspects of the current Certificate of Need process required to expand surgical and imaging services. As proposed by the Kentucky Hospital Association, we support further discussions prior to the finalization of any decision.

Loosening the current standards of the CON process will hold hospitals to standards that others attempting to provide the same services will not have to meet. Additionally, it has been well demonstrated that rural hospitals, particularly not-for-profits, face financial issues that will only be exacerbated by a marketplace with competitive disadvantages for hospitals. It is not unreasonable to assume that such changes to the CON could potentially force the closure of some hospitals which would be burdensome and have dire consequences on those needing hospital level care.

Valid research provided by the KHA has demonstrated there is ample capacity to provide the level of care necessary for surgical and imaging services in a timely manner. Opening the door for out-of-state investors to encroach on Kentucky hospitals does nothing to improve the quality of care for patients, and ultimately, could have a negative impact on efforts to actually reduce the cost of health care services. Again, I ask that hospital representatives be included in a constructive discussion prior to the finalization of any decisions to alter current CON requirements.

Respectfully,

Chief Financial Officer





Ms. Tricia Orme Office of Legal Services 275 East Main St. 5 W-B Frankfort, KY 40601

Dear Ms. Orme:

It is with great concern that I write regarding initiatives to lessen or eliminate aspects of the current Certificate of Need process required to expand surgical and imaging services. As proposed by the Kentucky Hospital Association, we support further discussions prior to the finalization of any decision.

Loosening the current standards of the CON process will hold hospitals to standards that others attempting to provide the same services will not have to meet. Additionally, it has been well demonstrated that rural hospitals, particularly not-for-profits, face financial issues that will only be exacerbated by a marketplace with competitive disadvantages for hospitals. It is not unreasonable to assume that such changes to the CON could potentially force the closure of some hospitals which would be burdensome and have dire consequences on those needing hospital level care.

Valid research provided by the KHA has demonstrated there is ample capacity to provide the level of care necessary for surgical and imaging services in a timely manner. Opening the door for out-of-state investors to encroach on Kentucky hospitals does nothing to improve the quality of care for patients, and ultimately, could have a negative impact on efforts to actually reduce the cost of health care services. Again, I ask that hospital representatives be included in a constructive discussion prior to the finalization of any decisions to alter current CON requirements.

Respectfully,

Carl Me

Vice President, Human Resources





Ms. Tricia Orme Office of Legal Services 275 East Main St. 5 W-B Frankfort, KY 40601

Dear Ms. Orme:

It is with great concern that I write regarding initiatives to lessen or eliminate aspects of the current Certificate of Need process required to expand surgical and imaging services. As proposed by the Kentucky Hospital Association, we support further discussions prior to the finalization of any decision.

Loosening the current standards of the CON process will hold hospitals to standards that others attempting to provide the same services will not have to meet. Additionally, it has been well demonstrated that rural hospitals, particularly not-for-profits, face financial issues that will only be exacerbated by a marketplace with competitive disadvantages for hospitals. It is not unreasonable to assume that such changes to the CON could potentially force the closure of some hospitals which would be burdensome and have dire consequences on those needing hospital level care.

Valid research provided by the KHA has demonstrated there is ample capacity to provide the level of care necessary for surgical and imaging services in a timely manner. Opening the door for out-of-state investors to encroach on Kentucky hospitals does nothing to improve the quality of care for patients, and ultimately, could have a negative impact on efforts to actually reduce the cost of health care services. Again, I ask that hospital representatives be included in a constructive discussion prior to the finalization of any decisions to alter current CON requirements.

Respectfully,

Mark Milner

Vice President, Clinical Effectiveness





Ms. Tricia Orme
Office of Legal Services
275 East Main St. 5 W-B
Frankfort, KY 40601

Dear Ms. Orme:

It is with great concern that I write regarding initiatives to lessen or eliminate aspects of the current Certificate of Need process required to expand surgical and imaging services. As proposed by the Kentucky Hospital Association, we support further discussions prior to the finalization of any decision.

Loosening the current standards of the CON process will hold hospitals to standards that others attempting to provide the same services will not have to meet. Additionally, it has been well demonstrated that rural hospitals, particularly not-for-profits, face financial issues that will only be exacerbated by a marketplace with competitive disadvantages for hospitals. It is not unreasonable to assume that such changes to the CON could potentially force the closure of some hospitals which would be burdensome and have dire consequences on those needing hospital level care.

Valid research provided by the KHA has demonstrated there is ample capacity to provide the level of care necessary for surgical and imaging services in a timely manner. Opening the door for out-of-state investors to encroach on Kentucky hospitals does nothing to improve the quality of care for patients, and ultimately, could have a negative impact on efforts to actually reduce the cost of health care services. Again, I ask that hospital representatives be included in a constructive discussion prior to the finalization of any decisions to alter current CON requirements.

Respectfully,

Sally Davenport

Chief Operating Officer/Chief Nursing Officer





Ms. Tricia Orme Office of Legal Services 275 East Main St. 5 W-B Frankfort, KY 40601

Dear Ms. Orme:

It is with great concern that I write regarding initiatives to lessen or eliminate aspects of the current Certificate of Need process required to expand surgical and imaging services. As proposed by the Kentucky Hospital Association, we support further discussions prior to the finalization of any decision.

Loosening the current standards of the CON process will hold hospitals to standards that others attempting to provide the same services will not have to meet. Additionally, it has been well demonstrated that rural hospitals, particularly not-for-profits, face financial issues that will only be exacerbated by a marketplace with competitive disadvantages for hospitals. It is not unreasonable to assume that such changes to the CON could potentially force the closure of some hospitals which would be burdensome and have dire consequences on those needing hospital level care.

Valid research provided by the KHA has demonstrated there is ample capacity to provide the level of care necessary for surgical and imaging services in a timely manner. Opening the door for out-of-state investors to encroach on Kentucky hospitals does nothing to improve the quality of care for patients, and ultimately, could have a negative impact on efforts to actually reduce the cost of health care services. Again, I ask that hospital representatives be included in a constructive discussion prior to the finalization of any decisions to alter current CON requirements.

Respectfully,

Ina Glass

Vice President, Patient Care Ephraim McDowell Health





Ms. Tricia Orme Office of Legal Services 275 East Main St. 5 W-B Frankfort, KY 40601

Dear Ms. Orme:

It is with great concern that I write regarding initiatives to lessen or eliminate aspects of the current Certificate of Need process required to expand surgical and imaging services. As proposed by the Kentucky Hospital Association, we support further discussions prior to the finalization of any decision.

Loosening the current standards of the CON process will hold hospitals to standards that others attempting to provide the same services will not have to meet. Additionally, it has been well demonstrated that rural hospitals, particularly not-for-profits, face financial issues that will only be exacerbated by a marketplace with competitive disadvantages for hospitals. It is not unreasonable to assume that such changes to the CON could potentially force the closure of some hospitals which would be burdensome and have dire consequences on those needing hospital level care.

Valid research provided by the KHA has demonstrated there is ample capacity to provide the level of care necessary for surgical and imaging services in a timely manner. Opening the door for out-of-state investors to encroach on Kentucky hospitals does nothing to improve the quality of care for patients, and ultimately, could have a negative impact on efforts to actually reduce the cost of health care services. Again, I ask that hospital representatives be included in a constructive discussion prior to the finalization of any decisions to alter current CON requirements.

Respectfully

Keith Bridges
Vice President